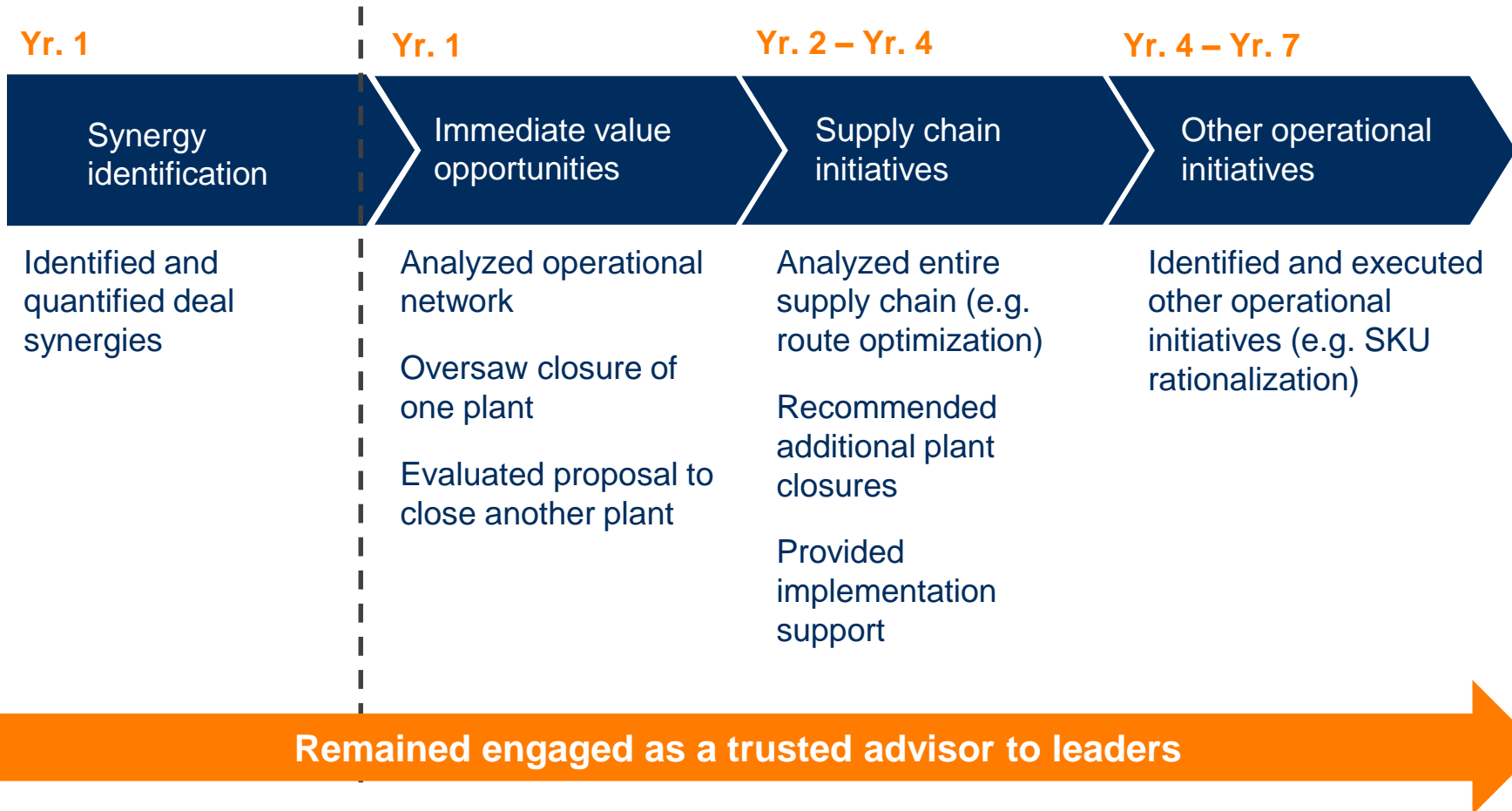


# CASE STUDY

## Network optimization

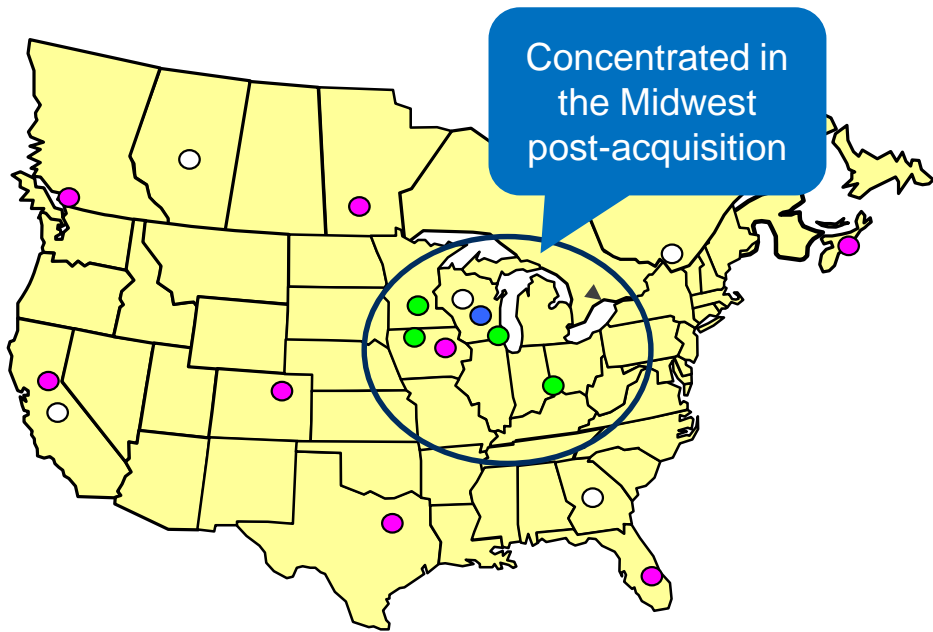
# We provided a wide range of operations and implementation support over many years

## *Merger*

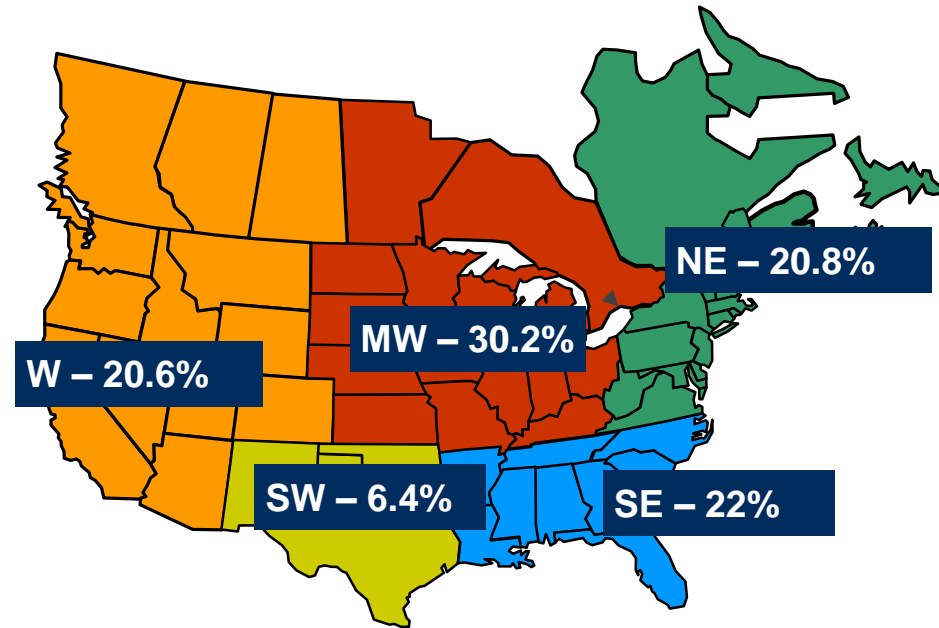


# We evaluated our client's existing operational footprint

Company network

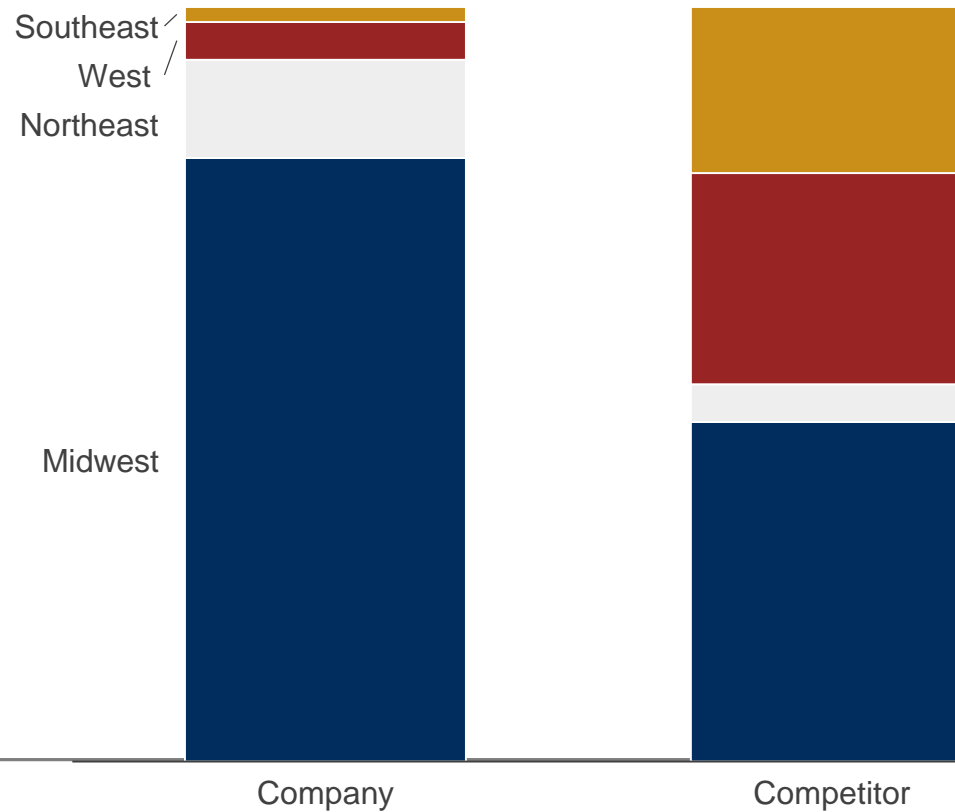


Customer demand



# We benchmarked our client's operational footprint vs. competitors

Production by region  
% OF PRODUCTION BY GEOGRAPHY

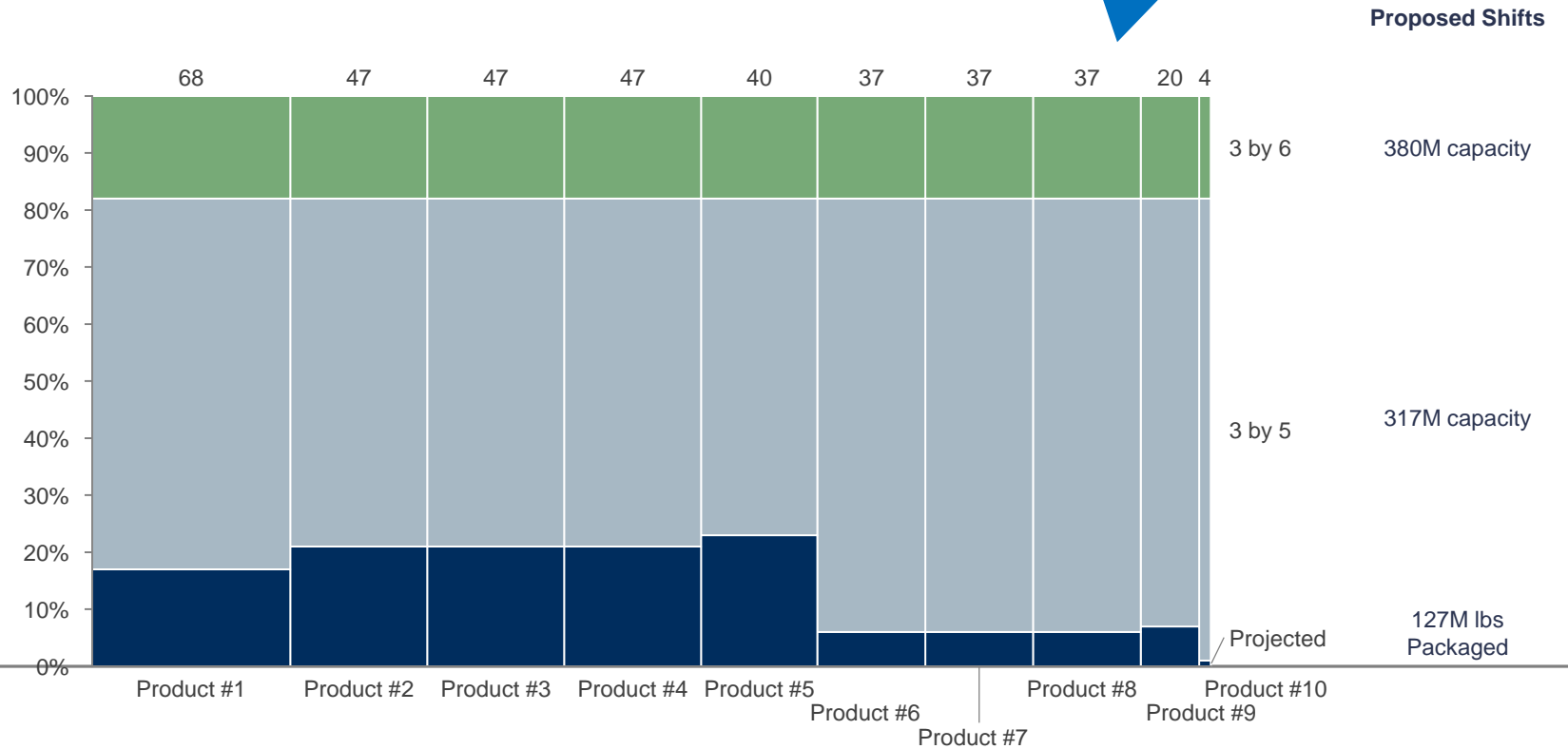


# We modelled production scenarios with different network configurations

## Plant C capacity utilization after Plant A closure

PRODUCTION IN MILLIONS OF POUNDS

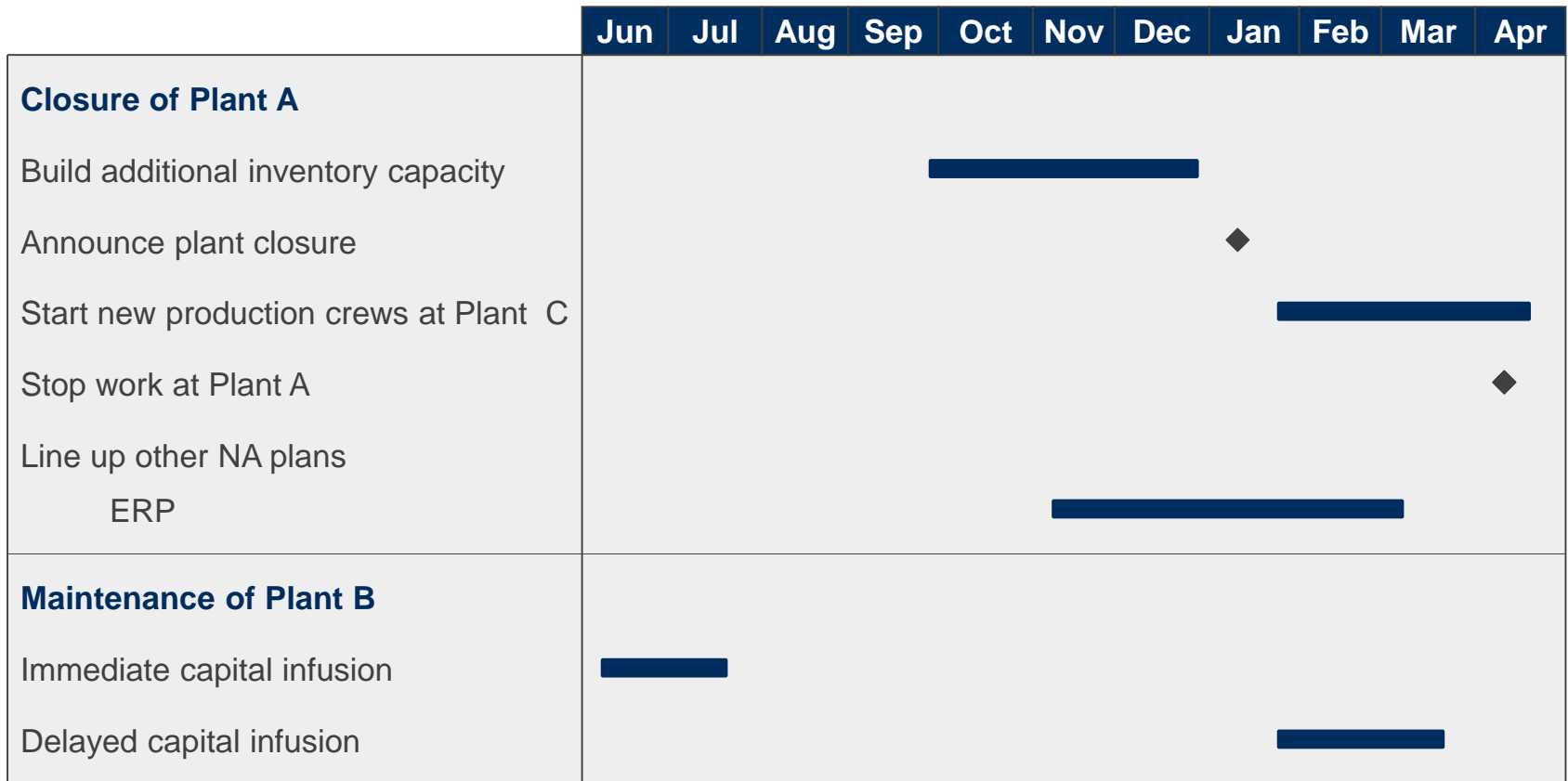
Both capacity and compatibility of product lines had to be assessed



# We quantified financial benefits of plant closures

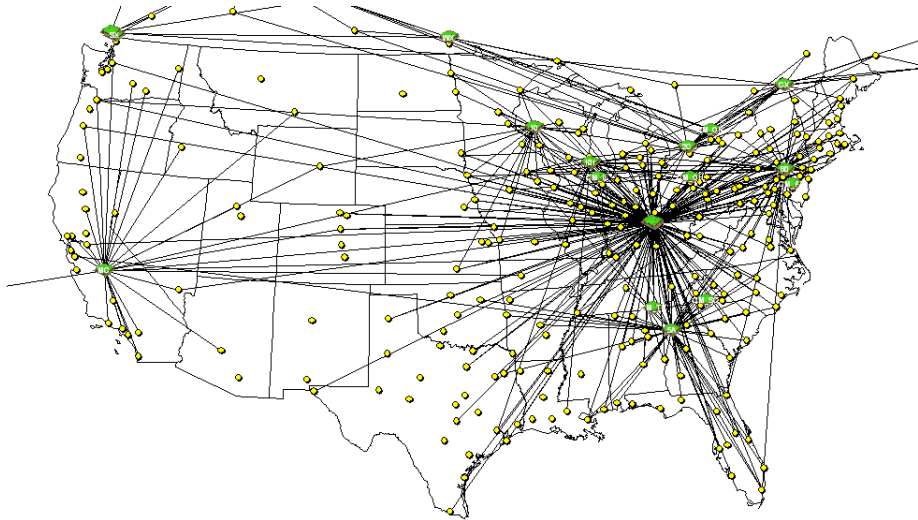
BASE CASE	Plant A	Plant B	Plant C	Plant D
Annual Savings			2,418,595	
Total CapEx			2,415,821	
Total One-Times			6,345,234	
<b>5 Year NPV</b>	<b>2,403,471</b>	<b>3,435,615</b>	<b>6,295,281</b>	<b>5,131,749</b>
5 Year IRR			55.0%	
5 Year IRR (2)			40.1%	
<b>Annual Savings Summary</b>				
Direct Labor			2,289,358	
Indirect Labor			1,256,790	
Overhead			1,272,957	
Contract Mfg Fees			(1,288,006)	
Logistics			(300,000)	
Contingency/Other			(812,504)	
<b>Total</b>	<b>2,636,874</b>	<b>1,894,802</b>	<b>2,418,595</b>	<b>3,061,407</b>

# We helped plan and execute plant closures



# We developed a delivery model that improved efficiency

Current Bulk Delivery Model



Logistic Tool Proposed Model

